Kindness, Excellence, Creativity, Fairness

Strategic Plan 2024 Goal	AIP Year 4 – this year			
1. Student Achievement Goal To improve student learning outcomes in Literacy And Numeracy	Key Improvement Strategies	Actions	Activities and Milestones	PDP Planning
Targets By 2024, increase the percentage of students who achieve at the NAPLAN strong and exceeding proficiency levels for: • Year 3 reading from 56% to 57%, writing from 63% to 64% and numeracy from 52% to 53% • Year 5 reading from 67% to 68%, writing from 74% to 75% and numeracy from 51% to 52%	Build instructional leadership to guide, embed and support best practices throughout the school.	Strengthen the leadership capability of middle leaders (teaching and learning team) to lead and support best practice	Teaching and Learning Team to undertake PD and or work with a coach or participate in network communities of practice. Increase time available and create an effective schedule to allow middle leaders to support teams in the development and implementation of units of work via team meetings and learning walks Teaching and Learning team to refine and clearly articulate classroom pedagogical and curriculum expectations (minimum standards) Review timing and schedule of lessons/interventions and approaches within lessons with staff Lead teams to refine use of goals and success criteria and any student templates Teaching and learning team to lead in the standardisation of resources/displays and shared classroom teaching norms to improve student learning including:	1 focus goal area for the year through a statement of intent consistent with your role
(to be confirmed)				
By 2024, increase the percentage of positive endorsement for the following School Staff Survey factors: Collective efficacy from 64% (2023) to 66% Academic emphasis from 49% (2023) to 50% Teacher collaboration from 63% (2023) to 64%.	1b. Build the pedagogical capability of teachers through targeted professional learning and collaborative practice.	Further develop staff capacity in the teaching and assessment of reading and writing Further support the development staff capacity in Math Rich Tasks with a particular focus on formative and summative assessment	Writing: Year level teams and literacy leader to develop and formalise the use of: a school-wide rubrics for writing assessment and moderation using the rubric with work samples Reading: New staff to undertake phonics professional development with Sounds-Write Literacy leader to support staff to further develop assessment approaches using DIBLES All teaching staff to undertake coaching with SPELD and the literacy leader. School to introduce approaches to fluency.	
(to be confirmed)			Identify non-negotiable minimum standards regarding the key concepts and skills that students must master at each level and embed them in all units	
By 2024, increase the percentage positive endorsement for the Attitudes to School Survey factors: • Stimulated learning from 70% (2023) to 71% • Sense of confidence from 67% (2023) to 68% • Student voice and agency from 56% (2023) to 57% (to be confirmed)		Continue focus on linking enquiry to support literacy and numeracy development	Numeracy: • Identify non-negotiable minimum standards regarding the key skills and number facts that students must master at each level and how best to teach them: • F-2 trust the count, place value • 3-6 multiplicative thinking • Deepen formative and summative assessment of Math Rich Tasks at each level • Numeracy Leader to research and trial assessment tools that link with our approaches Inquiry • Inquiry Leader to Identify non-negotiable minimum standards and work with teaching teams to ensure that enquiry units link appropriately with literacy and numeracy objectives (where possible) • Inquiry leader to research assessment of reading comprehension	
	1c. Embed the role of the student within the learning process.	Increase focus on student active participation and increase emphasis on students taking more responsibility for their learning	All staff to strengthen classroom and teaching norms in to maximise time on task including: turn and talk, catch cries classroom organization and operational norms Set up fast finisher tasks in classrooms so students who have finished work always have something to go on with Create holiday homework packs for students to complete while absent from school for extended periods of time on family holidays Increase academic expectations regarding homework completion Increase academic expectation via awards for academic achievement and endeavor	

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2. Student Wellbeing Goal

Improve Wellbeing at Westall Primary School

Targets

By 2024, increase the percentage positive endorsement for the following Attitudes to School Survey factors:

- Managing bullying from 67% (2023) to 68%
- Teacher concern from 66% (2023) to 67%
- Effort from 69% (2023) to 70%.

By 2024, decrease the percentage of 'This often occurs' responses to the Westall Student Survey for the following items:

- Called names from 16% (2023) to 14%
- Threats from 24% (2023) to 22%
- Put downs from 15% (2023) to 13%
- Rumours and gossip from 16% (2023) to 14%
- Kids throwing things from 19% (2023) to 18%.

By 2024, decrease the percentage of students with 20+ days absence per year from 47% (2020-23 four year average) to 40% (SINGLE year data).

(to be confirmed)

Key Improvement Strategies	Actions	Activities and Milestones
2a. Strengthen school practices that promote safe, responsible and respectful behaviors.	Further refine school wide positive behavior and reward program	Assistant Principal to further document existing processes School to expand lunch time activities available for students to promote positive participation and cross-year interactions
	Further refine processes to support student attendance	SLT team to undertake parent meetings with all Prep parents to highlight the importance of attendance SLT to undertake parent meetings with parents of students with excessive absences in the previous year Continue rewards and recognition program for high attendance
2b. Build a whole-school approach to the development of the social and emotional wellbeing of students.	Further develop a range of Tier 2 small group - social emotional and behavioral programs for students that need a more targeted approach.	School counsellor and AP to review student needs from 2023 School Survey and teacher referals to develop small group interventions for students with similar needs such as: Social skills Confidence building
	Senior leadership team to undertake review of approaches and undertake significant professional development in preferred approach.	AP and Principal to undertake Berry Street PD and gauge appropriateness for our schools context.

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3. RTI Goal

Optimise the schools response to intervention

By 2024, reduce the number of severe behaviour incidents recorded using the school's behaviour matrix from 28 (2023) to 25.

(to be confirmed)

By 2024, increase the percentage positive endorsement for the SSS factors:

- Academic emphasis from 49% to 54%
- Trust in students and parents from 47% to 52%
- Plan differentiated learning tasks from 60% to 62%
- Monitor effectiveness using data from 60% to 62%.

(to be confirmed)

Key Improvement Strategies	Actions	Activities and Milestones
3a. Develop a consistent approach to diagnostic and summative assessment to inform the school's multi-tiered support systems.	Create processes within the PLC cycle to gather and analyze student data to inform student learning and wellbeing needs and develop appropriate supports	Develop a template and agenda to focus PLC activities
		Develop a standardized list of strategies for classroom teacher that are high impact for trial with the different tiers
		Review student reading data as a PLC – twice per term
		Recommend students for different tiers of RTI and discuss preferred strategies for use in Tier 2 and Tier 3 interventions
		Select several students to track and monitor from each tier
3b. Build staff capability to respond to the learning and wellbeing needs of all students.	Provide appropriate professional development and in class support	Capture real time data from the classroom to review at end of term
		Samples of work
		DIBELS
		Videos (semester 2)
		School counsellor and other professionals to attend classes to observe students with additional needs, and provide recommendations and support for teacher and ES capacity to manage the wellbeing/behaviour and learning of students with additional needs
		Wellbeing Team to develop a range of small group interventions to support student emotional and social development.
		Expand our intervention program to cater for
		Mathematics
		• EAL